



Çimsa Çimento Sanayi ve Ticaret A.Ş.

**SERIAL NO: II ACTIVITY REPORT OF
THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH
COMMUNIQUE NO. 14.1**

01 JANUARY 2014 - 31 MARCH 2014

**BOARD OF DIRECTORS
INTERIM ACTIVITY REPORT**



Çimsa Çimento Sanayi ve Ticaret A.Ş.

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Table of Contents

	<u>Page</u>
1. General Information	2 – 5
2. Corporate Governance Compliance Report	6
3. Company Activities and Key Developments on Operations	6 – 7
4. Financial Situation	7 – 8
5. Risks and Board Evaluation	8 – 9
6. Amendments Made in Articles of Association During the Period	9 – 10
7. Quality and Amount of Issued Capital Market Instruments (If Available)	10
8. Developments in the Sector and Key Factors Affecting the Sector	10 - 11
9. Çimsa's Place in Its Sector	11
10. Projections on Development of Business	11
11. Production Units and Amounts	12 – 16
12. International Connections and Terminals	17 – 18
13. Personnel Movements and Collective Bargaining	18
14. Central and Off-Central Organizations	19 – 23



Çimsa Çimento Sanayi ve Ticaret A.Ş.

SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1

1- GENERAL INFORMATION

1.1 Accounting Period of the Report: 01 January 2014 -31 March 2014

1.2 Company trade name : Çimsa Çimento Sanayi ve Ticaret A.Ş.
Company trade register number : Istanbul Registry of Commerce,
708500
Company MERSIS number : 2221-7445-5618-4696
Company website : www.cimsa.com.tr

1.3 Capital:

The company is subject to registered capital system with the registered capital ceiling at 200,000,000 TL; the paid up capital is 135.084.442 TL.

1.4 Shareholder Structure:

SHAREHOLDER & ADDRESS	SHARE RATIO %	SHARE AMOUNT (TL)	NUMBER OF SHARES (QTY)
HACI ÖMER SABANCI HOLDİNG AŞ Sabancı Center Kule II Kat:22-26 4.Levent 34330 / ISTANBUL	49.42	66,765,208	6,676,520,873
ABERDEEN ASSET MANAGERS LIMITED(*) 10 Queen`s Terrace, Aberdeen, UK, AB10 1YG	12.25	16,545,235	1,654,523,500
AKÇANSA ÇİMENTO SANAYİ A.Ş. Kısıklı Cad. No:38 Altunizade-Üsküdar / ISTANBUL	8.98	12,130,560	1,213,056,000
ADANA ÇİMENTO SANAYİ T.A.Ş. Ceyhan Yolu Üzeri P.K.10 ADANA	5.11	6,908,993	690,899,300
HACI ÖMER SABANCI VAKFI Sabancı Center 4.Levent 34330 / ISTANBUL	0.11	150,000	15,000,000
Public Portion	22.59	32,584,446	3,258,444,527
TOTAL AMOUNT	100.00	135,084,442	13,508,444,200

(*) Aberdeen Asset Managers Limited owns %12.25 of total capital as voluntary investment manager of multiple portfolios.

1.5 Privileged Shares and Voting Rights:

None.



**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

1- GENERAL INFORMATION (cont.)

1.6 Board of Directors:

Mehmet GÖÇMEN	Chairman
Mustafa Nedim BOZFAKIOĞLU	Vice Chairman
Serra SABANCI	Member
Seyfettin Ata KÖSEOĞLU	Member
Hasan Cihat ERBAŞOL	(Independent Member)
Mehmet KAHYA	(Independent Member)

Chairman Mr. Mehmet GÖÇMEN and Vice Chairman Mr. Mustafa Nedim BOZFAKIOĞLU act as executive members in the Board of Directors.

As stated in the Company Articles of Association, the Board of Directors consists of six members elected in accordance with Turkish Commercial Code and Capital Market Law. There are two independent members among those elected in the General Meeting of Shareholders.

In the Ordinary General Meeting held on 24 April 2012, Board members were re-elected and their term of office was designated as three years until the Ordinary General Meeting in 2015 where activity results of 2014 will be discussed.

Pursuant to Article 366 of Turkish Commercial Code (TTK), Mehmet GÖÇMEN was re-elected as Chairman and Mustafa Nedim BOZFAKIOĞLU as Vice Chairman in the Board meeting held on 27 March 2013.

Chairman and Members of the Board are vested with the duties and authorities designated in the Company Articles of Association and in respective articles of Capital Market Law and Turkish Commercial Code.

1.7 Auditor:

With respect to appointment of an Auditor under Article No. 399 TTK and in accordance with principles designated pursuant to Turkish Commercial Code No. 6102 and Capital Market Law No. 6362 submitted to the General Meeting of Shareholders with recommendation from the Board of Auditors and proposal of the Board of Directors; it was approved by the Ordinary General Meeting on 27 March 2014 that Güney Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik A.Ş. (Ernst & Young) based in Istanbul is to be hired for auditing the financial reports of our company in 2014 operating period and for performing other activities under relevant regulations in said laws.

1.8 Senior Executives:

Mehmet HACIKAMİLOĞLU	General Manager
Nevra ÖZHATAY	Vice General Manager (White Cement and Specialty Products)
Tamer DENİZCİ	Vice General Manager (Supply Chain)
Şahap SARIER	Vice General Manager (Cement Production)
Bilgen ÇAĞLI	Vice General Manager (Corp. Development & Human Resources)
Ülkü ÖZCAN	Vice General Manager (Strategy, Marketing & Sustainability)
	(As of 07.02.2014)
Baran ÇELİK	Finance Director



Çimsa Çimento Sanayi ve Ticaret A.Ş.

**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF
DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

1- GENERAL INFORMATION (cont.)

1.8 Senior Executives: (cont.)

**Mehmet HACIKAMİLOĞLU
General Manager**

Having completed his undergraduate studies at Department of Civil Engineering at Boğaziçi University, Mr. Mehmet Hacıkamiloğlu then finished International Business Expertise program at Istanbul University and Executive-MBA at Sabancı University. He continued his career at Sabancı Group as Investment and Planning Specialist under the same company. Having acted as Director of Strategy Development & Planning at Akçansa in 1997 - 1999 and as Company Manager at Agregasa in 1999 - 2001, Mr. Hacıkamiloğlu began working as Vice General Manager (Financial and Administrative Affairs) at Çimsa after his two-year tenure at Akçansa as Finance Coordinator. He was appointed as General Manager to Çimsa on 01.07.2006 and still holds his post.

**Nevra ÖZHATAY
Vice General Manager
(White Cement and Specialty Products)**

After his undergraduate study on Business at Boğaziçi University, Nevra Özhatay got an MBA at Exeter University in England and began working at Sabancı Holding Cement Group in 1994 as a Financial Expert and Talent Pool candidate. Ms. Özhatay worked as Management Support Specialist at Akçansa in 1996 and was appointed to Strategy & Business Development Specialist in 1998, Planning and Control Manager in 2000, Strategy & Business Development Manager in 2004, and to Director of Logistics, Strategy & Business Development in 2008. Ms. Özhatay has taken on the duty of Vice General Manager of Financial Affairs at Çimsa as of 01.01.2009. Ms. Özhatay was appointed to Vice General Manager of White Cement and Specialty Products to be effective as of 1 June 2013.

**Tamer DENİZCİ
Vice General Manager
(Supply Chain)**

Mr. Tamer Denizci began his business career as Financial Affairs Chief at Dusa Endüstriyel Sanayi and after 4 years of experience under Dusa he worked as Manager of Financial and Administrative Affairs at Yes International A.Ş. in 1992 - 1994. He worked as Exports and Sales Director at Lafarge Aslan Çimento following his position as Manager of Financial Affairs at Lafarge Beton A.Ş. where he began working in 1994. Mr. Denizci started working as Vice General Manager of Financial Affairs at Çimsa in 2006 and currently serves as Vice General Manager of Purchasing and Logistics. Denizci is a graduate of Management Engineering at ITU.

**Şahap SARIER
Vice General Manager
(Cement Production)**

After studying Civil Engineering at Dokuz Eylül University, Şahap Sarier began his career in 1995 as Field Engineer at Betonsa. Having continued his career as Operations Chief in 1995 - 1997, Mr. Sarier served as Regional Manager at Akçansa Hazır Beton in 1998 - 2004 and acted as Operations Manager at Karçimsa A.Ş. for 2 years in the following period. In 2006, Mr. Sarier began working as Vice General Manager of Ready Mix Concrete at Çimsa and was appointed to Vice General Manager of Cement production on 01.01.2011. Sarier received an Executive MBA at Sabancı University.



Çimsa Çimento Sanayi ve Ticaret A.Ş.

**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

1- GENERAL INFORMATION (cont.)

1.8 Senior Executives: (cont.)

**Bilgen ÇAĞLI
Vice General Manager
(Corporate Development & Human Resources)**

Bilgen Çağlı graduated from department of Psychology at Middle East Technical University in 1993 and did her Master's Degree on Business at Istanbul University. Her career began in 1993 when she started to work as a Human Resources & Corporate Communication Specialist at Ankara University. Continuing her career as Human Resources Manager in 1998-2003 at Akkök Şirketler Grubu, Ms. Çağlı worked as Human Resources Manager of Vestel Companies at Zorlu Group in 2003-2007 and served as Human Resources Director for 4 years at Anel Group in the following period. Ms. Çağlı took on the position of Human Resources Director at Erdemir Group in 2011-2013. She acts as a Vice Manager (CDHR) at Çimsa since 27.05.2013.

**Ülkü ÖZCAN
Vice General Manager (Strategy, Marketing & Sustainability)**

Having graduated from Galatasaray High School and Department of Business (English) at Marmara University, Ülkü Özcan began her career under Lafarge Turkey in 1999. She served respectively as Strategic Planning Specialist in 1999 - 2003, as Manager of Strategy & Business Development in 2003 - 2005, and as Manager of Marketing Projects in 2005 - 2007. Ms. Özcan joined Çimsa Çimento in January 2010 as Strategy & Business Development Manager and was appointed to Director of Strategy & Marketing on 1 April 2013. Ms. Özcan was appointed to the newly established role of Vice Manager (Strategy, Marketing, and Sustainability) on 07 February 2014.

**Baran ÇELİK
Finance Director**

Mr. Çelik graduated from the Department of International Trade at Boğaziçi University and began his career at Ernst & Young in 2004. Having worked as an Audit Manager in the same company, Mr. Çelik acted as an Audit Manager at Pepsico Türkiye İçecek in 2010-2011. Mr. Çelik began working at Çimsa as Budget and Financing Manager in 2011 and was appointed to the role of Finance Director on 01 December 2013.

1.9 Restraint of Transaction and Competition with Company:

During the period, Board Members have not performed any actions that may be categorized as carrying out transactions with or competing against the company.



Çimsa Çimento Sanayi ve Ticaret A.Ş.

SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1

2- CORPORATE GOVERNANCE COMPLIANCE REPORT

2.1 Corporate Governance Compliance Statement:

In the 1 January 2014 - 31 March 2014 accounting period, our company has exercised due diligence in implementation of principles set out in "Corporate Governance Guidelines" issued by the Capital Market Board (CMB) and extensive information on Corporate Governance Compliance Report has been included in the detailed annual reports.

3- COMPANY ACTIVITIES AND KEY DEVELOPMENTS ON OPERATIONS

3.1 Partnership, Subsidiaries & Long Term Securities:

Company	Place of Business	Share ratio (%)
Çimsa Mersin Serbest Bölge Şubesi	Mersin	100.00
Cimsa Cementos Espana, S.A.U.	Spain	100.00
OOO Cimsa Rus CTK	Russia	100.00
Çimsa Cement Free - Zone Limited	TRNC	99.99
CIMSAROM Marketing Distributie S.R.L.	Romania	100.00
Cimsa Adriatico Srl	Italy	70.00
Cement Sales North GmbH (CSN)	Germany	50.00
Afyon Çimento Sanayi Türk Anonim Şirketi	Turkey	51.00
Exsa Export San.Man.Sat.ve Arş.A.Ş	Turkey	32.88
Mesbaş Mersin Serbest Böl.İşl.A.Ş.(Mesbaş)	Turkey	0.41
Anfaş Antalya Fuarçılık A.Ş.(Anfaş)	Turkey	0.02

3.2 The Company's Own Shares Acquired:

Our Company has not acquired its own shares in 01 January 2014 - 31 March 2014.

3.3 Lawsuits against the Company and Lawsuits with Possible Financial Impact on Company:

In 01 January 2014 - 31 March 2014, the total sum of lawsuits filed against the company and still in progress is 8,842,580 TL (31 December 2013: 9,359,006-TL). For lawsuits that may results against the Company, the Company allocated a provision of 3,880,729 TL in accordance with the opinions of legal advisors (31 December 2013: 3,449,178-TL).

3.4 Administrative or Legal Sanctions Imposed Upon Members of the Managing Body and Company Due to Practices Against Legislation Provisions:

There have been no administrative or legal sanctions imposed upon members of the managing body and company due to practices against Legislation provisions in 01 January 2014 - 31 March 2014.



Çimsa Çimento Sanayi ve Ticaret A.Ş.

**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

3- COMPANY ACTIVITIES AND KEY DEVELOPMENTS ON OPERATIONS (cont.)

3.5 Information and Evaluation on Whether Goals Set in Previous Periods Have Been Achieved, Whether General Meeting Decisions were Implemented, and on Reasons Regarding Failure of Achieving Said Goals or Failure of Implementing Said Decisions ::

Due to good weather conditions, production and sales amounts for the first quarter of 2014 and, concordantly, consolidated gross profit and consolidated operating profit were above the numbers set as a goal for the first quarter of 2014. Decisions made at the Ordinary General Meeting of Shareholders held on 27 March 2013 were implemented.

3.6 Ordinary/Extraordinary General Meetings within the Period:

Ordinary General Meeting for the year 2013 was held on 27 March 2014. Results of the meeting were recorded on 11 April 2014 and declared on Turkish Trade Registry Gazette on 17 April 2014. Results of the Ordinary General Meeting were issued on Public Disclosure Platform (PDP), our company website (www.cimsa.com.tr) and on our Company page on the information portal of Central Registry Agency (MKK).

No Ordinary General Meetings were held in 01 January 2014 – 31 March 2014.

3.7 Donations Made in the Period:

An amount of 39,123,000 TL was donated to various public institutions and organizations in 01 January 2014 – 31 March 2014.

4- FINANCIAL POSITION

4.1 Measures Considered for Improving the Company's Financial Structure:

Under the current market conditions, Çimsa conducts action plans aimed for active-operating capital management, and makes profit-increasing, cost-reducing infrastructure & marketing investments and studies. The company manages its financial structure in accordance with procedures by planning current TL and currency inflows and necessities.



Çimsa Çimento Sanayi ve Ticaret A.Ş.

SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1

4- FINANCIAL POSITION (cont.)

4.2 Key Financial Ratios:

	<u>Consolidated</u> <u>31.03.2014</u>	<u>Consolidated</u> <u>31.12.2013</u>
Net Working Capital = Current Assets - Current Liabilities	19,412,646	146,671,108
I-Liquidity Rates:		
1-Current Ratio = Current Assets / Short-Term Liabilities	1.05	1.66
2-Liquidity Ratio = Current Assets-Stocks-Prepaid Expenses - Assets Related to Current Tax - Other Current Assets / Short-Term Liabilities	0.72	1.14
II-Financial Structure Rates:		
1-Total Liabilities / Shareholders' Equity	0.51	0.28
2-Short-Term Liabilities / Total Assets	0.28	0.16
3-Short-Term Liabilities / Total Assets	0.05	0.06
III-Profitability Rates:		
1-Net Profit for the Period / Net Sales	0.16	0.32
2-Net Profit for the Period / Total Assets	0.02	0.21
3-Net Profit for the Period / Shareholders' Equity	0.04	0.27

4.3 Revenues:

01 JANUARY 2014 - 30 SEPTEMBER 2014

Domestic sales turnover increased by 34% compared to same period of the previous year and amounted to 166 million TL. Overseas sales turnover decreased by 11% and amounted to 59 million TL. Thus, total revenues for the first quarter of 2014 increased by 18% compared to the previous year and stood at 225 million TL.

5- RISKS AND BOARD EVALUATION

5.1 Risk Management Policy Available for the Company to be Implemented against Perceived Risks:

Financing of needs for the company's investment and working capital is met through short and medium-long term exports and Turkish Lira & foreign currency loans.

Any exchange risks to stem from foreign-currency based loans are automatically eliminated with export revenues. Appropriate financial instruments are being evaluated in addition.

In order for protection from financial risks associated with exchange rate fluctuations related to future transactions, the company arranges futures trading agreements with maturities not exceeding 1 year.



**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

5- RISKS AND BOARD EVALUATION (cont.)

5.1 Risk Management Policy Available for the Company to be Implemented against Perceived Risks: (cont.)

Identification and monitoring of possible risks that the company may face constitutes the base of risk management. Corporate risk management practices are being applied in addition to procedures of risk management and practices implemented by the group companies of one of the partners, Hacı Ömer Sabancı Holding A.Ş. Possible risks are classified by priority, critical-level risks are closely monitored by senior management and the Board of Directors. In order to minimize risks that may directly have an impact on the Company's financial situation, Sabancı Holding is insured within the scope of local and global policies in accordance with risk management strategies.

A Risk Management Department is in effect for effective implementation of corporate risk management. Processes have been developed and put into practice by Risk Management Department for effective risk management throughout the company. With Risk Management Department, the Company systematically measures, evaluates, and prioritizes operational, financial, strategic and external risks that may hinder it from reaching its general strategy and goals and regularly monitors the identified critical risks.

Risk Management Department submits a report to Corporate Governance at meetings held during the year. The report contains the works carried out, whether current actions have made the intended impact and improvement on risks and the results achieved. Risk management works and effectiveness are evaluated by the relevant committee and shared with the Board of Directors.

In accordance with the Communiqué Serial IV No. 63 of the Capital Market Board on Amending the Communiqué on Identification and Implementation of Corporate Governance Principles, committee on Early Risk Detection is established which is aimed to work in due coordination with Risk Management Department.

It is aimed through establishment of Corporate Risk Management to disseminate risk management culture and perspective in Çimsa to all company departments, develop proactive approaches, put forward possible opportunities, preserve and increase the company value, improve natural hedging and portfolio management, and further boost the trust and confidence of stakeholders.

6- AMENDMENTS MADE IN ARTICLES OF ASSOCIATION DURING THE PERIOD:

Pursuant to permission obtained from the Capital Market Board and T.C. Ministry of Customs and Trade, Article 26 of the Articles of Association was amended for the purpose of compliance with Corporate Governance Principles as in the draft prepared by the Board of Directors for which permission was granted by the Ministry of Customs and Trade.

Approved by the Ordinary General Meeting held on 27 March 2014, the amendments were registered on 11 April 2014 and declared on Turkish Trade Registry Gazette on 17 April 2014.

Final versions of the amended articles are as follows:



**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

**6- AMENDMENTS MADE IN ARTICLES OF ASSOCIATION DURING THE PERIOD:
(cont.)**

Profit Distribution:

Article 26- Mandatory sums to be paid and allocated such as general expenses and various depreciation and taxes required to be paid by the Company's legal entity are deducted from the revenue at the end of operating period. After deducting the losses of past year, the remaining net profit which is visible in the annual balance sheet is distributed respectively in the fashion as follows.

- a) 5% is reserved as the General Contingency Reserve,
- b) First dividend is reserved from the remaining amount in the portion and amount specified by the Capital Market Board.
- c) After deducting the amounts mentioned in clauses a, b, and c from the net profit, the General Meeting of Shareholders is authorized to distribute the remaining amount as second dividend or keep it as extraordinary reserve.
- d) After deducting 5% of the issued capital from the amount determined for distribution to persons participating in the profit with shareholders, one tenth of the remaining amount is reserved as contingency reserve pursuant to Subparagraph C of Paragraph 2 of Article 519 in Turkish Commercial Code.
- e) As long as the legally required contingency reserves are not reserved and the first dividend specified in the Articles of Association for shareholders is not distributed in cash and/or in the form of shares; further reserving of contingency reserves, transferring profit to next year and distributing dividends to board members, clerks, janitors and workers, various foundations and similar persons and institutions cannot be executed.
- f) The dividend is equally distributed to all shares as of the dividend account period regardless of their date of issue and acquisition.

7- QUALITY AND AMOUNT OF ISSUED CAPITAL MARKET INSTRUMENTS (IF AVAILABLE)

There is no issued capital market instrument.

8- DEVELOPMENTS IN THE SECTOR AND KEY FACTORS AFFECTING THE SECTOR

In 2013, world cement consumption reached approximately 4 billion tons particularly due to the increase in demand at developing countries.

In the year 2013, Turkey's construction sector showed a growth over the %4 percent economic growth of Turkey. The sector achieved a 7.1% growth compared to the previous year.

Turkey is the leading country in Europe in cement production to rank fifth in the World only behind China, India, USA, and Iran.

In Turkish cement sector, a total of 67 plants are in operation with 49 integrated plants and 18 grinding and packaging plants.

Cement production in Turkey amounted to 75 million tons in 2013 and cement consumption stood at 63.5 million tons. Surplus capacity over home demand was imported. However, the civil war in Syria and social and political turmoil in the Middle East and North Africa caused a decrease in Turkey's cement and clinker exports in 2013. Total cement and clinker exportation in 2013 stood at 12.4 million tons with a 6% decrease in comparison to the year 2012.



Çimsa Çimento Sanayi ve Ticaret A.Ş.

**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

**8- DEVELOPMENTS IN THE SECTOR AND KEY FACTORS AFFECTING THE SECTOR
(cont.)**

As the cement sector continues to grow economically, it is well aware of environmental responsibilities and aims to have an effective role in spreading sustainable growth. As in 2012, sustainable development was a highlighted issue also in 2013 particularly within the framework of harmonization regulations for the European Union. In order to reduce energy costs and decrease the amount of carbon dioxide emitted in the atmosphere; there are important issues in Turkey that are extensively covered such as using waste fuels, alternative raw material use, waste water discharges and prevention of soil pollution.

9- ÇİMSA'S PLACE IN ITS SECTOR

One of the leading companies of the Turkish industry, Çimsa was founded in 1972. Today, Çimsa continues its operation with 5 integrated plants in Mersin, Eskişehir, Kayseri, Niğde and Afyon, one grinding plant in Ankara, the Cement Packaging Plant at Marmara Rota Port and Malatya Cement Packaging Plant.

Çimsa is among the top three global brands in white cement and an international cement manufacturer with terminals in Hamburg (Germany), Trieste (Italy), Seville (Spain), Alicante (Spain), Gazimagusa (TRNC), Constanza (Romania) and Novorossiysk (Russia).

Çimsa Ready Mix Concrete began production in 1988 in Adana with Zeytinli Ready Mix Concrete Plant. Çimsa has a wide distribution network with a total of 31 ready mix concrete plants operating in Adana, Mersin, Kayseri, Osmaniye, Kahramanmaraş, Nevşehir, Aksaray, Karaman, Bilecik, Adapazarı, Bursa, Eskişehir, Kütahya, Konya and Denizli.

With a market-oriented approach and wide distribution network, Çimsa meets the product and service needs of its customers in full and on time. As a trustworthy business partner of its shareholders, the Company provides the necessary material for living spaces and infrastructure that will expand into the future.

In addition to gray cement, Çimsa produces special cements like white cements and Calcium Aluminate and innovative concrete products to pioneer the Turkish cement building materials industry in terms of innovation.

Creating value for all its shareholders and focusing on profitable growth, Çimsa plans to maintain its position in the future as well.

10- PROJECTIONS ON DEVELOPMENT OF BUSINESS

A member of Sabancı Cement Group, Çimsa enriches the ordinary strategic planning process with a scenario-based approach. In the most basic sense, scenario-based strategic planning refers to developing strategic options necessary to succeed in possible future scenarios. Therefore, Çimsa will identify the best strategic orientation for each possible scenario in the future instead of a future-based planning established upon a single projection. This advantage gives Çimsa flexibility in terms of preparation and planning for future.



**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

11- PRODUCTION UNITS AND AMOUNTS

Mersin Plant

I. Production Line

With 4 production lines, Mersin Plant produces gray clinker/cement, white clinker/cement, and calcium aluminate clinker/cement. Production capacity is 1,250 thousand tons/year for gray clinker, 1,150 thousand tons/year for white clinker, and 45 thousand tons/year for calcium aluminate clinker.

The first production line that started in 1975 has a 5.25 meters wide and 83 meters long non-calcination rotary kiln line. It was modernized in 1983 with addition of coal grinding and firing systems to provide savings in fuel costs. The plant has two crushers, one prehomogenization unit, two ball mills for raw materials, two raw meal silos, and two closed clinker stockholes.

With modernization works completed in the first quarter of 2010, the planet type clinker cooling system was replaced with FLS SF - Cooler type grate cooling system. This investment has brought up the production capacity to 3,800 tons/day as well as reducing heat consumption necessary for clinker production.

II. Production Line

The 3.6 meters wide and 49 meters long rotary kiln of the second production line with capacity to manufacture both gray and white clinker was put into use in December 1989. The plant consists of crushers, a raw mill with prehomogenization systems, a coal mill, two raw meal silos, a rotary kiln, and a clinker stockhole.

Capable of manufacturing both gray and white cement upon demand, the production capacity of this plant is 1,900 tons/day for gray clinker and 1,470 tons/day for white clinker.

With the "Project for Electricity Production from Waste Gas" initiated in April 2012, the waste gas from 1st and 2nd production lines at Çimsa Mersin Plant is converted to electrical energy which is expected to meet 50% of the total electricity consumed at these two lines.. Also, it is environmentally friendly with less carbon emission.

III. Production Line

Set into operation in December 1999, Hacı Sabancı White Cement Production Plant (Third production line) has a 3.75m wide, 57m long rotary kiln with a production capacity of 2,000 tons/day. The plant includes a raw mill with crusher and prehomogenization facilities, a coal mill, a raw meal silo, a rotary kiln and a clinker stockhole.

Calcium Aluminate Cement Production Plant

Calcium Aluminate Cement Production Plant was founded in 2002 with a kiln having 2 tons/hour of production capacity, a cement mill with 8 tons/hour of grinding capacity, and a packaging unit. Production capacity of the plant was further increased with the addition of a second kilt in 2007 with clinker capacity of 2 tons/hour and a third kilt put into use in June 2013 with clinker capacity of 2 tons/hour. With the packaging unit built in 2009, products are provided to customers in 25kg bags and 1.5 ton crawler big bags.

Paper Bag Plant

The paper bag plant in Mersin produced 1.28 million pieces of paper bags in the first quarter of 2014 which were used in Mersin, Kayseri, Niğde, Eskişehir, and Ankara plants.

Kayseri Plant

Çimsa Kayseri Plant was founded in 1992 by Akçimento, one of Sabancı Holding companies, with 0.8 million tons of cement grinding and packaging capacity per year. It was purchased by Çimsa in 1995. In 2005, a pre-crushing system was installed on the cement mill to increase cement grinding capacity and reduce energy consumption.



**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

11- PRODUCTION UNITS AND AMOUNTS (cont.)

In order to turn the current facility into a cement factory, ground was broken on 9 October 2004 for the clinker production line and first clinker production took place on 26 December 2005 with the completion of construction, installation, and implementation. The second cement mill was built in 2006. With the implementation of these investments, cement grinding and packaging capacity rose to 1.6 million tons.

Using state-of-the-art technology, the plant has an ILC-type low NOx emitting precalcination system as the main unit, a five-stage cyclone preheater and a 55m long, 3.6m wide rotary kiln. The plant has a clinker production capacity of 2,500 tons/day and contains a raw material crusher, clay and limestone prehomogenization facilities, a ball coal mill, a vertical raw mill and two ball cement mills.

Eskişehir Plant

Eskişehir Cement Plant was put into operation in 1957 with a 3.6m wide and 125m long wet kiln and production capacity of 150 thousand tons/year. The facility continued production until 1987. The 1st production line that is in use today was set into operation in 1976 with a three-stage preheater, a 3.6m wide 52m long dry kiln, and 275 thousand tons/year of production capacity which was increased to 425 thousand tons/year.

On 27 December 2005, Eskişehir Plant was handed over from TMSF to Çimsa Çimento Sanayi ve Ticaret A.Ş.

Following its acquisition by Çimsa management, a clinker production capacity of 1,900 tons/day was achieved with investments in May 2007 for the 1st production line such as the addition of a dynamic separator to raw mill, full replacement of the clinker cooler, and new electrofilter units installed on the kiln line and firing and dosing systems for the rotary kiln. Moreover, a new closed circuit cement mill with 85 tons/hour of production capacity has been put into operation.

In September 2007, a new vertical coal mill system was set into operation capable of providing service for both production lines with 40 tons/hour of capacity and the old coal systems were deactivated.

In January 2008, the 2nd production line with 2,350 tons/day of capacity was put into operation to increase total production capacity to 4,250 tons/day.

The raw material crusher and raw material prehomogenization system built along with the 2nd production line in January 2008 and the cement silos installed in 2009 transformed Eskişehir Cement Plant into a modern production facility where three ball cement mills operate in manufacturing of the final product.

Çimsa aims to be among Turkey's leading companies in waste disposal. To this end, the Hotdisc Project in Eskişehir Plant was implemented in 2012 which aims to control the kiln process operation and product quality and ensure that 30% of total calorific consumption is recovered from waste.

The 154 kW Transmission Line connection and switching plant project for the Eskişehir plant was launched in 2013 and it was put into operation in late December. With this project, it was aimed to reduce power outages and breakdowns in the plant, increase the quality of electric energy, cut down the losses in transmission lines, eliminate any constraints for growth in the plant, and obtain a cost advantage with power rates. A waste-derived fuel (RDF) preparation plant was put into operation also in the Eskişehir Plant. It is aimed to reduce consumption of fossil fuel by 30% in Eskişehir 2nd production plant and dispose waste in the most proper way.



Çimsa Çimento Sanayi ve Ticaret A.Ş.

SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1

11- PRODUCTION UNITS AND AMOUNTS (cont.)

Niğde Plant

Established in 1957, Niğde Cement Plant commenced production in 1964 with completion of the production line that has 85 thousand tons/year of wet system capacity.

On 02 September 1976, the 2nd production line with dry system was engaged which increased the annual overall production capacity to 350 thousand tons/year. In following years, the economically and technologically obsolete wet system clinker line was completely aborted and production resumed with the rotary kiln that had dry system.

After privatization of the company, kiln capacity increased from 850 tons/day to 1,240 tons/day with investments made in 1993 like the cyclone replacement, transition modernization, and replacement of cooling & firing systems, flue gas fan, and electrofilter in the Rotary Kiln unit.

In relation to the verdict by Competition Authority to terminate partnership between "Sabancı & Oyak", Oysa Niğde Cement Plant took on the name of Çimsa Çimento San ve Tic.A.Ş. Niğde Cement Plant on 01 November 2007 and continues production under this title.

Numerous improvements have been made in terms of increase in production and energy recovery for Niğde Cement Plant after its transfer to Çimsa, and today the facility has achieved 1,380 tons/day of clinker production capacity. The plant has a 3.8m wide 52m long four-stage preheater and a rotary kiln with grate cooling system with a single production line as well as a hammer crusher, ball raw mill, vertical coal mill and a cement mill with roller press system

Afyon Çimento Sanayi T.A.Ş

Afyon Çimento Plant commenced production in 1957 with operation of the 2.8m wide 69.5m long wet system kiln. In 1965, clinker production capacity rose to 160 thousand tons with conversion of the kiln into semi-wet system.

Also built as a semi-wet system, the 3.6m wide 53.5m long second kiln was put into use in 1966 and production capacity of the plant increased to 400 thousand tons.

Improvements made at various dates have brought production capacity up to 460 thousand tons today in the plant that features 2 hammer crushers, 2 ball war mills, 2 ball coal mills, and 3 ball cement mills.

On 31 May 2012, 51% of the shares was purchased by Çimsa. Afyon Çimento Sanayi Türk Anonim Şirketi has been operating as a Çimsa subsidiary since that date.

In order for Afyon Cement Plant to be re-constructed outside the city of Afyonkarahisar with newly equipped modern technologies, researches were conducted in April 2013 and after locating suitable spots, procedures were begun in June 2011 to obtain necessary permissions for construction and purchasing land. In December 2013, lands in the ownership of General Directorate of Real Estate of Finance Ministry Treasury Afyonkarahisar Revenue Office were purchased in open tendering.

Ankara Cement Grinding and Packaging Plant

Ground was broken in January of 2001 for Ankara Lalahan Cement Grinding and Packaging Plant which was commissioned in 2002. It was incorporated by Çimsa in 2005 together with Eskişehir Cement Plant. Ankara Plant have no rotary kilns. Clinkers procured from other Çimsa plants are ground here and turned into cement and put on sale.

Ankara Cement Grinding and Packaging plant has a cement mill with 85 hours of capacity as well as a raw material crusher, two cement silos, and a packaging unit.



**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

11- PRODUCTION UNITS AND AMOUNTS (cont.)

Marmara Rota Port Cement Packaging Plant

Located at Rota Port on Yarımca Bay, Kocaeli; the Marmara Plant was leased out by Çimsa in June 2008. Its established silo capacity is 5 thousand tons, and bagged & bulk cement packaging/loading capacity is 100 tons/hour. Çimsa super white cement is transported in bulk from Mersin plants and stored in a 5-thousand-ton horizontal silo. Established in order to be closer to customers in Marmara Region, white cement is sold both in packages and in bulk at Marmara Plant.

Malatya Cement Packaging Plant

Established in 1996 and located nearby Malatya Battalgazi Train Station, Malatya Cement Packaging Plant has an annual processing and packaging capacity of 60 thousand tons. There are three cement silos in the plant with a capacity of 900 tons. The cement is sold both in bags and in bulk.

Çimsa Plant Information

Production Lines	Clinker Production Capacity (Tons/Day)	Raw Mill Width (m)	Cooler Type	Mill Type
Mersin Çimsa				
1. Plant	3,800 gray clinker	5.3	Grate cooler	Ball mill
2. Plant	1,900 gray clinker	3.6	Grate cooler	Roller mill
Or				
2. Plant	1,470 white clinker	3.6	Grate cooler	Roller mill
3. Plant	2,000 white clinker	3.8	Grate cooler	Roller mill
1. Isıdaç-40	55 Isıdaç-40 clinker			
2. Isıdaç-40	55 Isıdaç-40 clinker			
3. Isıdaç-40	55 Isıdaç-40 clinker			
Kayseri Çimsa				
Production Line	2,500 gray clinker	3.6	Grate cooler	Roller mill
Eskişehir Çimsa				
1. Production Line	1,900 gray clinker	3.6	Grate cooler	Ball mill
2. Production Line	2,350 gray clinker	3.6	Grate cooler	Vertical mill
Niğde Çimsa				
Production Line	1,380 gray clinker	3.8	Grate cooler	Ball mill
Afyon Çimento Sanayi Türk A.Ş.				
1. Production Line	500 gray clinker	2.8	Grate cooler	Ball mill
2. Production Line	950 gray clinker	3.6	Grate cooler	Ball mill
Mill Production Capacity (Tons/Day)				
Grinding Plant		Mill Width (m)	Mill Cement Length (m)	Mill Type
Ankara Çimsa	2,040	4.2	13	Ball mill



**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

11- PRODUCTION UNITS AND AMOUNTS (cont.)

Production Amount in 01 January - 31 March 2014:

Clinker Production			Cement Production		
GRAY CLINKER	1,134,842	TONS	GRAY CEMENT	1,031,214	TONS
WHITE CLINKER	204,106	TONS	WHITE CEMENT	218,375	TONS
ISIDAÇ-40 CLINKER	7,469	TONS	ISIDAÇ-40	8,421	TONS
SDÇ CLINKER	3,766	TONS	SDÇ CEMENT	1,081	TONS
TOTAL	1,350,183	TONS	TOTAL	1,259,091	TONS

Ready Mix Concrete and Aggregate Plants

Çimsa Ready Mix Concrete began production in 1988 in Adana with Zeytinli Ready Mix Concrete Plant. Çimsa has a wide distribution network with a total of 31 ready mix concrete plants operating in Adana, Mersin, Kayseri, Osmaniye, Kahramanmaraş, Nevşehir, Aksaray, Karaman, Bilecik, Adapazarı, Bursa, Eskişehir, Kütahya, Konya and Denizli.

Closely monitoring technological and scientific developments, the Company offers these improvements to customers as new products, new equipment pool, and service. With experienced employees serving, the plants use a total of 217 transit mixers, 67 mobile pumps and 8 fixed pumps.

The "Central Shipment Project" initiated in 2010 by Çimsa which continued to spread in 2013 aims to highlight the service quality that provides added value for ready mix concrete customers and achieve to ensure timely delivery of shipments and accordingly increase customer satisfaction and loyalty.

Having begun to replace the production software in all its plants, Çimsa is capable of automatically conduct all types of data flow from the field to headquarters and gains ground to be the first company to use in-house produced software in its plants in Turkey. Çimsa meets the ready mix concrete needs of its customers located in cities with established plants while providing solutions for project needs in challenging conditions through its mobile plants or business partnerships.

In this respect, projects that provide service with 10 projects plants into the year 2013 include; Ankara – İstanbul High Speed Train Project 2nd Stage İnönü - Köseköy Line, Sarıgözü & Kandil Enerjisa Dam and Enerjisa Tufanbeyli Thermal Power Plant projects.

At the "4th Yeşil Nokta Environmental Awards Competition" held by the Turkish Ready Mix Concrete Association with the purpose of encouraging production and service friendly to nature and urban environment, Çimsa's four ready mix concrete plants that joined the competition (Tece, Aksaray, Pamukova, Misis) won the "Yeşil Nokta Environment Award."

Occupational Health and Safety works carried out in the ready mix concrete business continued rapidly in 2013 as well. Within the scope of "Green and Safe Plant Project" held in 2013, all ready mix concrete plants were inspected 80 times in total under the title of "Work Safety," "Traffic," "Environment," and "Worksite". As a result of these inspections, Pamukova plant won the first prize, Tece Plant won the second prize, and Ereğli Plant won the third prize in 2013 and were entitled to display the "Green and Safe Plant" flag for a whole year.

Organized in 2010 as a new line of business with 2 active aggregate plants, Çimsa Aggregate Branch continues to sell products over 5 active aggregate plants in Mersin, Tarsus, Eskişehir, İnegöl, Kayseri and Denizli with licenses owned by Çimsa Aggregate production made in these 5 plants amounted to 0,73 million tons in the first quarter of 2014. Environmental investments at Çimsa aggregate plants serves as a model to the industry in terms of their external view and opportunities.



Çimsa Çimento Sanayi ve Ticaret A.Ş.

**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

12- INTERNATIONAL CONNECTIONS AND TERMINALS

Cimsa Cementos Espana S.A.U. (Spain)

Since 1996, Çimsa directly reaches the white cement consumers in Spain through the terminal in Seville and increases marketing effectiveness of its cement. The white cement produced in Mersin Cement Plant arrives at Seville Port in bulk with ships. Then, the cement is transported via cement trailers to two 5,000-ton silos owned by Çimsa Cementos. In addition to the packaging plant at the terminal with 125 tons/day of capacity, there is also another facility that produces flooring material with white cement additive.

Çimsa Cementos markets Çimsa Cement's white cement in Seville, Madrid, Cordoba, and Granada markets since 1996. ISIDAÇ (calcium aluminate cement) is shipped from Turkey in bags and also marketed through the terminal.

Built in order to increase focus on Spain customer, the most important and sophisticated white cement market in Europe, Çimsa Alicante terminal was put into use as of June 2011.

Operating since 2011, Alicante terminal addresses to the Spanish market which is the most important white cement consumer in Europe. In the terminal are 1 silo and 1 packaging plant with a capacity of 10,000 tons.

CSN Cement Sales North GmbH (Germany)

Founded as a partnership of 50% each from the German CTN GmbH and Çimsa and subject to joint management, CSN carries out white cement and Isidaç-40 marketing operations in Germany with a silo of 7 thousand 500 tons of bulk cement and markets white cement in bulk to Germany, France and Benelux countries. The Company also serves the market with a sales office in Hamburg and an administrative one in Emden. ISIDAÇ (calcium aluminate cement) sales are also carried out through the terminal. ISIDAÇ (calcium aluminate cement) is shipped from Turkey in bags. Germany's white cement market is among Europe's most important along with that of Spain. Making sales to the market through terminals since 2000 Çimsa directly reaches its customers in these markets with its own brand.

Çimsa Cement Free Zone Ltd. (TRNC)

Çimsa has been serving the market of Northern Cyprus since 2005 with a terminal that has a capacity of stocking 5 thousand tons of gray cement established at Gazi Mağusa Free Port and Zone.

Gray cement manufactured by Çimsa in Mersin Cement Plant is shipped from Mersin Port to Cyprus Gazi Mağusa Port and pumped into Çimsa Cement Free Zone silos with an unloader. Sales are made in bulk from silos according to market demand. For customers who demand cement in bags, Çimsa imports bagged cement from Mersin and markets it here.

Cimsarom Marketing Distributie S.R.L. (Romania)

Romania has gone through a rapid growth with their accession into the European Union. The Company was founded in the port of Constanza city to serve in Romanian market and primarily sells Çimsa white cement Isidaç 50 (calcium aluminate cement) to Romanian and surrounding markets.



Çimsa Çimento Sanayi ve Ticaret A.Ş.

**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

12- INTERNATIONAL CONNECTIONS AND TERMINALS (cont.)

Cimsa-Rus Cement Trading Company Limited (Russia)

In order to meet the demand in the fast growing Russian market, Çimsa decided to build a terminal in the city of Novorossiysk and establishment procedures were finalized as of July 2008 for the company titled Cimsa - Rus CTK.

Operating since 2008, the white cement packaging plant with 7000 tons of silo capacity meets the demands of customers in Russian market. Also suitable for customers of specialty products, ISIDAÇ 40 also receives very high demand in this market.

Cimsa Adriatico S.R.L (Italy)

On 9 February 2010, Çimsa purchased the majority shares of Medcon and became the majority owner of the terminal in Trieste port that has four 5-thousand-ton silos. Company trade name was changed as Çimsa Adriatico SRL on 26 April 2010.

The terminal offers access to the Italian market, the third largest white cement consumer after Spain and France in Europe, with Çimsa brand. With its favorable spot, the terminal is in a position to makes sales not only in Northern Italy but also in Bosnia & Herzegovina, Slovenia,

and Croatia, South Eastern Germany and Austria markets. It is available for storage and packaging of both white and gray cement. The terminal also procures Isıdaç (calcium aluminate cement).

13- PERSONNEL MOVEMENTS AND COLLECTIVE BARGAINING

13.1 Number of Personnel:

As of 31.03.2014, a total of 1,090 employees (including Çimsa international terminals and Afyon Cement) work in Çimsa group workplaces included in the consolidation.

In the period between 01.01.2014 and 31.03.2014, a total of 34 personnel left their jobs while 29 employees were hired in Çimsa group workplaces included in the consolidation.

13.2 Collective Bargaining:

The Group Collective Bargaining Agreement implemented in Çimsa Plants was contracted for a duration of 3 (three) years to cover the period of 01 January 2013 - 31 December 2015 with an agreement reached between the Union of Cement Employers (ÇEİS) and ÇİMSE-İŞ.

13.3 Wages and Benefits:

The personnel categorized as out of scope (white collar) are provided with a total wage package consisting of 12 gross wages and 4 gross bonuses in March, June, September, and December. As defined in relevant Company procedures, white collar personnel may be provided with various benefits according to volume of business and position such as private life insurance, private health insurance, employer-sponsored individual pension insurance, a corporate GSM line, a mobile device, a company car, etc.

Scope personnel (blue collar) are provided with a total wage package consisting of 12 gross wages and 4 gross bonuses in March, June, September, and December. In addition to payment of benefits provided in gross 12 times in a year and shift premiums based on work performance, other social assistance including aid for marriage, moving, birth, and death situations and seniority incentive bonus may be provided within the scope of the Collective Bargaining agreement in effect.



Çimsa Çimento Sanayi ve Ticaret A.Ş.

SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1

14-CENTRAL AND OFF-CENTRAL ORGANIZATIONS

14.1 Head Office:

Kısıklı Cad. No: 4 Sarkuysan - AK İş Merkezi S Blok Altunizade – İstanbul
Exchange : 0 (216) 651 53 00
Fax : 0 (216) 651 14 15

14.2 Cement Plants:

- **Çimsa Mersin**

Toroslar Mah. Tekke Cad. Yenitaşkent Mersin
Exchange : 0 (324) 454 00 60
Fax : 0 (324) 454 00 75

- **Çimsa Kayseri**

Malatya Karayolu 35. Km Bünyan Kayseri
Exchange : 0 (352) 712 16 07
Fax : 0 (352) 712 16 90

- **Çimsa Eskişehir**

İstanbul Karayolu 22. Km Çukurhisar Eskişehir
Exchange : 0 (222) 411 32 00
Fax : 0 (222) 411 31 31

- **Çimsa Ankara**

Karşıyaka Mah. Fırat Cad. No: 3 Lalahan Ankara
Exchange : 0 (312) 865 23 96
Fax : 0 (312) 865 23 95

- **Çimsa Niğde**

Hacı Sabancı Bulvarı Niğde
Exchange : 0 (388) 232 36 30
Fax : 0 (388) 232 36 34

- **Çimsa Malatya Terminal**

TCDD Yanı Çimento Dolum Tesisi Battalgazi Malatya
Exchange : 0 (422) 841 36 77
Fax : 0 (422) 841 32 30

- **Çimsa Marmara Terminal**

Sahil Caddesi Rota Limanı İçi Yarımca/ Körfez/Kocaeli
Exchange : 0 (262) 528 42 33
Fax : 0 (262) 528 42 36

- **Çimsa Çimento San. ve Tic. A.Ş**

- **Çimsa Mersin Serbest Bölge Branch**

Yalçın Alaybeyoğlu Bulvarı
Parkur İş Merkezi Ofis No 209 Mersin
Phone : 0 (324) 233 47 65
Fax : 0 (324) 233 47 66

- **Afyon Çimento Sanayi T.A.Ş**

Güvenevler Mahallesi Fatih Caddesi No: 22 03030 Afyonkarahisar
Phone : 0 (272) 214 72 00
Fax : 0 (272) 214 72 09



Çimsa Çimento Sanayi ve Ticaret A.Ş.

**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

14-CENTRAL AND OFF-CENTRAL ORGANIZATIONS (cont.)

14.3 Ready Mix Concrete and Aggregate Plants:

• **Zeytinli Ready Mix Concrete Plant**

Adana - Mersin Yolu Üzeri 17. Km Kestel Mevkii Zeytinli Seyhan/Adana

Phone : (322) 441 19 01 (3 lines)

Fax : 0 (322) 441 18 99

• **Misis Ready Mix Concrete Plant**

Hacı Sabancı Organize Sanayi Bölgesi 6. Cadde Misis Yüreğir / Adana

Phone : 0 322 394 34 20 -21

Fax : 0 (322) 394 34 22

• **İncirlik Ready Mix Concrete Plant**

Güzelevler Mah. Girne Bulvarı Bossa - 2 Fab. Yanı Yüreğir / Adana

Phone : 0 (322) 346 02 39

Fax : 0 (322) 346 02 49

• **Osmaniye Ready Mix Concrete Plant**

Tüysüz Beldesi Yolçatı Mevkii D-400 Karayolu Üzeri Toprakkale / Osmaniye

Phone : 0 (328) 633 24 59

Fax : 0 (328) 633 24 60

• **Kahramanmaraş Ready Mix Concrete Plant**

Kayseri Yolu Üzeri 2. Km Galericiiler Sitesi Bitişiği Kahramanmaraş

Phone : 0 (344) 234 13 10

Fax : 0 (344) 234 13 11

• **Kozan Ready Mix Concrete Plant**

Kozan Organize Sanayi Bölgesi İçi Kozan / Adana

Phone : 0 (322) 529 20 21

Fax : 0 (322) 529 20 22

• **Tufanbeyli Ready Mix Concrete Plant**

Tufanbeyli Termik Santral Proje Sahası, Taşpınar Kapısı girişi Tufanbeyli/Adana

Phone : 0 (530) 387 11 91

• **Başakpınar Ready Mix Concrete Plant**

Malatya Yolu Üzeri 10.km Başakpınar Gaziler Mevkii Talas/ Kayseri

Phone : (352) 224 67 40 (3 lines)

Fax : 0 (352) 224 67 44

• **Anbar Ready Mix Concrete Plant**

Ankara Karayolu Üzeri Anbar Mevkii Bölge Trafik Arkası / Kayseri

Phone : 0 (352) 326 92 43

Fax : 0 (352) 326 92 46

• **Nevşehir Ready Mix Concrete Plant**

Niğde Yolu Üzeri 7.Km. Göre / Nevşehir

Phone : 0 (384) 232 83 95

Fax : 0 (384) 232 82 62



Çimsa Çimento Sanayi ve Ticaret A.Ş.

**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

14-CENTRAL AND OFF-CENTRAL ORGANIZATIONS (cont.)

14.3 Ready Mix Concrete and Aggregate Plants: (cont.)

• **Yenihal Ready Mix Concrete Plant**

Bahçelievler Mah. 1097 sok. No: 2 Yenihal Yolu Yalınayak Kasabası / Mersin

Phone : 0 (324) 235 73 14

Fax : 0 (324) 235 73 17

• **Tarsus Ready Mix Concrete Plant**

Address: Çamlıyayla Yolu, Eshab-ı Kehf Yol Kavşağı, Tarsus / Mersin

Phone : 0 (324) 627 27 97

Fax : 0 (324) 627 17 57

• **Tece Ready Mix Concrete Plant**

Cumhuriyet Mah. Mersin-Silifke Karayolu Üzeri, Tece Mevki / Mersin

Phone : 0 (324) 482 26 07

Fax : 0 (324) 482 26 09

• **Silifke Ready Mix Concrete Plant**

Kabasakallı Köyü Gökçeboyu Mevki, Silifke / Mersin

Phone : 0 (324) 714 42 66

Fax : 0 (324) 714 42 66

• **Aksaray Ready Mix Concrete Plant**

Organize San. Bölgesi Aksaray

Phone : 0 (382) 266 21 16

Fax : 0 (382) 266 21 18

• **Karaman Ready Mix Concrete Plant**

Organize San. Bölgesi Karaman

Phone : 0 (338) 224 10 26

Fax : 0 (338) 224 10 92

• **Ereğli Ready Mix Concrete Plant**

Konya Yolu Üzeri 3. Km. Ereğli / Konya

Phone : 0 (332) 710 00 51

Fax : 0 (332) 710 00 52

• **Konya Ready Mix Concrete Plant**

Horozluhan Mahallesi Anayurt Caddesi No: 10 Selçuklu / Konya

Phone : 0 (332) 346 11 12

Fax : 0 (332) 346 11 13

• **İnegöl Ready Mix Concrete Plant**

Cerrah Kasabası Kalburt Mevkii Dereboyu - İnegöl / Bursa

Phone : 0 (224) 714 22 00

Fax : 0 (224) 714 22 03

• **Adapazarı Ready Mix Concrete Plant**

Orta Mah. Plevne Cad. No: 31 Sakarya

Phone : 0 (264) 373 72 00

Fax : 0 (264) 373 72 11



Çimsa Çimento Sanayi ve Ticaret A.Ş.

**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

14-CENTRAL AND OFF-CENTRAL ORGANIZATIONS (cont.)

14.3 Ready Mix Concrete and Aggregate Plants: (cont.)

• **Pamukova Ready Mix Concrete Plant**

Yenice Mah. Murualtı Mevkii Pamukova / Sakarya

Phone : 0 (264) 551 68 10

Fax : 0 (264) 551 41 95

• **Osmaneli Ready Mix Concrete Plant**

Camikebir Mah. Çörektepe Mevkii Osmaneli / Bilecik

Phone : 0 (228) 469 21 32

Fax : 0 (228) 469 21 31

• **Bilecik Ready Mix Concrete Plant**

1. Organize Sanayi Bölgesi 8. Cadde No: 3 Merkez / Bilecik

Phone : 0 (228) 216 00 23

Fax : 0 (228) 216 00 22

• **Eskişehir Ready Mix Concrete Plant**

Muttalip Yolu 500. Metre - Eskişehir

Phone : 0 (222) 321 28 12

Fax : 0 (222) 321 18 72

• **Çukurhisar Ready Mix Concrete Plant**

Bursa yolu 20. km Çukurhisar/Eskişehir

GSM : 0 (530) 668 95 23

• **Kütahya Ready Mix Concrete Plant**

Kütahya - Balıkesir Yolu 1. Km - Kütahya

Phone : 0 (274) 224 19 87

Fax : 0 (274) 224 19 88

• **Denizli Üçler Ready Mix Concrete Plant**

Hacı Eyüpü Mah.3125 Sok.No:5 Üçler -Denizli

Gsm : 0 (532) 383 73 91

• **Tarsus Sucular Aggregate Plant**

Eshab-ı Kehf yolu üzeri, Sucular Köyü Civarı Tarsus/Mersin

Phone : 0 (324) 627 27 97

Fax : 0 (324) 627 17 57

• **İnegöl- Bursa Aggregate Plant**

Karalar Köyü Mevkii İnegöl / Bursa

Phone : 0 (224) 714 22 02

• **Siğırlıdağ-Mersin Aggregate Plant**

Siğırlıdağ Mersin Agrega İşletmesi

Puğkaracadağ Köyü, Siğırlıdağ Mevkii Akdeniz/Mersin

Phone : 0 (324) 235 73 14

• **Süpren-Eskişehir Aggregate Plant**

Süpren Köyü/Eskişehir

Phone : 0 (222) 417 60 91

Fax : 0 (222) 417 61 88

• **Tavas-Denizli Aggregate Plant**

Yellibelen Tepe Mevkii, Sarıabat Köyü Tavas/Denizli

Gsm : 0 (530) 548 38 64



Çimsa Çimento Sanayi ve Ticaret A.Ş.

**SERIAL NO: II INTERIM ACTIVITY REPORT OF THE BOARD OF DIRECTORS
PREPARED IN ACCORDANCE WITH COMMUNIQUE NO. 14.1**

14-CENTRAL AND OFF-CENTRAL ORGANIZATIONS (cont.)

14.4 Branches Abroad:

• **Cimsa Cementos Espana S.A.U - Spain**

Phone : 00 34 95 427 50 68

Fax : 00 34 95 427 19 36

Address: Carretera de la Esclusa S/N, Darsena del Batan Notre, 41011 Puerto de Seville / Spain

• **CSN Cement Sales North GmbH -Germany**

Phone : 00 49 40 70 20 93 14

Fax : 00 49 70 20 93 20/22

Address NesserlanderStrasse, 5 Emden / Germany 26721

• **Çimsa Cement Free Zone Ltd - TRNC**

Phone : 00 90 392 365 49 80

Fax : 00 90 392 365 49 81

Address: Serbest Liman, Gazi Magosa/KKTC

• **Cimsarom Marketing Distributie S.R.L. Romania**

Phone : 00 40 241 585 333

Fax : 00 40 241 585 333

Address: BdMamaia, OficeNr 5, Nr 251 Et 4, Constanta/Romania

• **Cimsa-Rus Cement Trading Company Limited- Russia**

Phone : 00 7 918 66 49 344

Address: MalozemelskayaStr, No: 16, 353900 Novorossiysk / Russia

• **Cimsa Adriatico S.R.L. -Italy**

Phone : 00 39 040 282 09 18

Fax : 00 39 040 282 09 23

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